

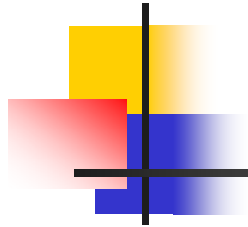
**Presenting  
debate on  
contemporary  
and emerging  
portfolio  
construction  
issues**



portfolio  
construction

CONFERENCE

15 & 16 August 2007 | AJC Convention Centre, Randwick, Sydney



# **INDIA – AHH!**

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**THE “RENT-a- BRAIN”**

**SUPERMART**



## INDIA – AHH!

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**“BLESSED ARE THE M(G)EEK FOR  
THEY SHALL INHERIT THE EARTH”.**

*( Adapted with full humility from the Holy Bible; Matthew, Chap.5, Verse 5)*

**INDIA**

**THE I.T. SUPERPOWER**

**THE  
NEW  
NIRVANA**

**INDIA'S I.T. GEEKS ON A ROLL !!**





## INDIA-AHH !

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**FOR DECADES AFTER INDEPENDENCE IN 1945,  
INDIA WAS PILLORIED FOR:**

**-A POOR GDP GROWTH RATE OF 2%-3%  
WHILST THE ASIAN 'TIGERS' WERE BOOMING.**

**-BEING UNDER THE INFLUENCE OF THE USSR.**

**-SETTING UP 'WHITE ELEPHANT' EDUCATIONAL  
& SCIENTIFIC ESTABLISHMENTS PRODUCING  
JOBLESS GRADUATES.**



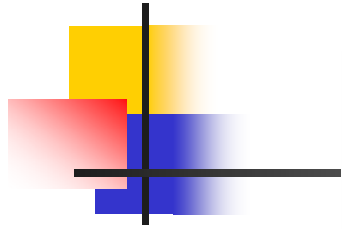
## INDIA-AHH !

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**MANY CAUSTIC COMMENTS WERE MADE ABOUT  
INDIA & INDIANS. THE MOST FAMOUS ONE:-**

***"I WOULDN'T F.....G HELP THE INDIANS, THEY  
ARE NO DAMN GOOD." - Richard Nixon***

**WELL, GUESS WHAT?**



revenge  
of the  
nerds





# **INDIA AND KNOWLEDGE**

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***" THE WEST CREATED WEALTH THROUGH THE INDUSTRIAL  
REVOLUTION, WEST ASIA THROUGH OIL. NOW IT IS INDIA'S  
TURN TO CREATE WEALTH USING THE HUMAN MIND".***

***- Rajendra Pawar – Chairman, NIIT Ltd.***





# **INDIA AND KNOWLEDGE**

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- **VEDAS (ANCIENT TEXTS) DESCRIBE KNOWLEDGE AS 'WEALTH'.**
  
- **MEDICAL SCIENCES, ASTRONOMY, METALLURGY FLOURISHED IN ANCIENT INDIA.**



# INDIA AND KNOWLEDGE

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## BRIEF HISTORY : INDIAN SOFTWARE INDUSTRY

- ANCIENT INDIA LAID THE FOUNDATIONS OF MODERN ARITHMETIC, ALGEBRA, GEOMETRY, TRIGNOMETRY.
  
- INDIA GAVE THE WORLD:
  - THE (ARABIC?) NUMERALS
  - THE CONCEPT OF 'ZERO'
  - THE DECIMAL SYSTEM.
  - CONCEPTS OF FRACTIONS, SQUARE / CUBE ROOTS
  - THE MINUS (-) SIGN
  - CALCULATION OF 'pi'



# INDIA AND KNOWLEDGE

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## BRIEF HISTORY : INDIAN SOFTWARE INDUSTRY

- **THE FIRST SOFTWARE PROGRAMS (*logical statements for problem solving*) WERE WRITTEN AS EARLY AS 476 A.D. (Bhaskara).**
- **MODERN I.T. CAME INTO EXISTENCE WHEN INDIA INVESTED IN EDUCATIONAL, R&D INSTITUTIONS AFTER INDEPENDENCE.**



# **INDIA AND KNOWLEDGE**

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## **BRIEF HISTORY : INDIAN SOFTWARE INDUSTRY**

- **1956 : PURCHASE OF FIRST DIGITAL COMPUTER**
- **1963 : IIT BOMBAY GETS RUSSIAN RYAD COMPUTER**
- **1974 : SANCTIONS IMPOSED AFTER FIRST NUCLEAR TESTS**
- **1975 : INDIA ESTABLISHES COMPUTER HARDWARE SELF RELIANCE PROGRAM WITH HELP FROM USSR AND FRANCE.**



# INDIA AND KNOWLEDGE

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## BRIEF HISTORY : INDIAN SOFTWARE INDUSTRY

- **1974 : TCS ESTABLISHED. STARTS EXPORTS OF IT SERVICES TO BURROUGHS U.S.A.**
- **1977 : 1<sup>ST</sup> NON CONGRESS GOVT. EXPELS IBM AND ICL. LAID OFF ENGINEERS START I.T. SERVICES COMPANIES.**
- **1980 : HIGH COSTS OF HARDWARE AND LITTLE FOREIGN EXCHANGE MAKES INDIAN ENGINEERS CONNECT LOWER COST MINICOMPUTERS – THE WORLD GETS COMPUTER 'NETWORKS'!**



# INDIA AND KNOWLEDGE

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## BRIEF HISTORY : INDIAN SOFTWARE INDUSTRY

- **1982 : SOFTWARE COMPANIES INCREASE EXPORTS TO PAY FOR BORROWED FOREIGN EXCHANGE.**
- **1984: RAJIV GANDHI LIBERALISES HARDWARE IMPORTS. DOMESTIC SOFTWARE MARKET PERKS UP.**
- **1985: BRITISH AIRWAYS, SWISS AIR, CITIBANK SET UP IT BACK UP OPERATIONS IN INDIA.**



# INDIA AND KNOWLEDGE

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## BRIEF HISTORY : INDIAN SOFTWARE INDUSTRY

- **1986: TEXAS INSTRUMENTS** ESTABLISHES FIRST 100% EXPORT SOFTWARE UNIT IN BANGALORE.
- **1989: H.P.** ESTABLISHES SOFTWARE EXPORT UNIT.
- **1991: GOVT.** ESTABLISHES SOFTWARE TECH. PARKS



# INDIA AND KNOWLEDGE

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## BRIEF HISTORY : INDIAN SOFTWARE INDUSTRY

**1992 – INDIAN SOFTWARE ENGINEERS COMPLETE SWISS RAILWAYS PROJECT IN RECORD TIME AND WITH NO BUGS!**

*The 'Techno Coolies' were now a 'Class Act'.*

**1995 – 2000 : “ GET THE INDIANS TO FIX THE Y2K DOOSMDAY SCENARIO”.**

**1999-2001: “ NOW GET THEM TO FIX THE 'EURO' THING”**





# **INDIA AND KNOWLEDGE**

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- **EXPORTS OF I.T. /I.T. SERVICES = \$ 50 BILLION p.a.  
(TARGET = \$ 60 BILLION BY 2010.)**
- **400 OUT OF 500 FORTUNE 500 COMPANIES HAVE INVESTED.**
- **OVER 200 OF THEM HAVE DESIGN AND/OR BPO CENTRES.**
- **INDIA QUALIFIES ANNUALLY:**
  - **3.5 MILLION GRADUATES**
  - **1 MILLION POST GRADUATES****GROWING AT 10 – 15 % PER ANNUM.**



# INDIA AND KNOWLEDGE

## SOME POPULAR SOFTWARE DEVELOPED IN INDIA

- **GOOGLE ENTERPRISE SOLUTIONS**
- **BEIJING OLYMPICS CRM / BILLING SOFTWARE**
- **IBM LOTUS NOTES**
- **MS SHAREPOINT**
- **MICROSOFT 'MEDIA PLAYER-10', MUSIC SHARING**
- **RADIO 'MUNDU' (Internet Radio on Mobile phones)**
- **MOTOROLA 'RIZR' MULTIMEDIA SOFTWARE**



# **INDIA AND KNOWLEDGE**

**% of all High Tech start up companies in the USA by  
Indians in period 1999 – 2005:**

**U.S.A. (OVERALL): 25% +**

**California: 39%**

**New Jersey: 37.8%**

**Michigan: 32.8%**

**of which:**

**Software: 46%**

**Innovation & Manufacturing: 44%**

**- “Americas new Immigrant Entrepreneurs”**

**- Report by Duke University (Jan. 2007)**



# INDIA AND KNOWLEDGE

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## PERCENTAGE OF INDIANS AS EMPLOYEES OF :

- **IBM – 28%**
- **MICROSOFT – 22%**
- **INTEL – 17%**
- **XEROX – 13%**



# TOMORROW'S INDIA

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## EMERGENCE AS THE WORLD'S R&D / DESIGN HUB

**Some of the companies with major Global R&D in India:**

*Google, Yahoo, Intel, IBM, Adobe, Microsoft, Nokia, Adobe,*

*Daimler Benz (for biodiesel cars), Huawei & ZTE (China), SAP,*

*Oracle, Siemens, GE, Eli Lilly, Bayer, Motorola, Du Pont,*

*Astra Zeneca, Renault, Honeywell etc.*

*60% + of World's leading product companies source a part of their technology from India.*



# TOMORROW'S INDIA

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## EMERGENCE AS THE WORLD'S R&D/ DESIGN HUB

- India has in excess of 110 chip design entities.
- Entities in India have designed:
  - The IPOD chip ( by **PINEXE SYSTEMS, HYDERABAD**)
  - Most DVD player chips
  - The 'Slingbox'

**AND.....>**





# TOMORROW'S INDIA

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## EMERGENCE AS THE WORLD'S R&D / DESIGN HUB

### THE APPLE 'I - PHONE' CHIPS :

- **MAIN PROCESSOR – SAMSUNG DESIGN, BANGALORE**
- **AUDIO PROCESSOR – WOLFSON MICRO, BANGALORE**
- **WI-FI CHIP – MARVELL, PUNE**
- **POWER AMP – SKYWORKS, NOIDA**
- **BLUETOOTH – CSR, BANGALORE**
- **RADIO – INFINEON, BANGALORE**
- **CONTROL CHIP – ARM, BANGALORE**





# TOMORROW'S INDIA

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## EMERGENCE AS THE WORLD'S R&D / DESIGN HUB

### THE WORLD CLASS ECOSYSTEM

#### **R & D / DESIGN EXPORT REVENUES:**

**2005 - \$ 8.5 BILLION**

**2010 - \$ 30 BILLION (Est.)**

**•AUTOMOTIVE / AEROSPACE / ENGG. DESIGN : \$ 2.5 BILLION IN 2006.**

#### **•BY YEAR 2015:**

- 20 MILLION STUDENTS IN HIGHER LEARNING**
- 2 MILLION ENGINEERING STUDENTS**
- 75,000 PH.D's**
- 270 + UNIVERSITIES**



# TOMORROW'S INDIA

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## EMERGENCE AS THE WORLD'S R&D / DESIGN HUB

**NUMBERS OF R&D / DESIGN ESTABLISHMENTS : YEAR  
2006**

**-INDIAN ENTITIES: 1500 +**

**-MULTINATIONALS / FOREIGN: 250+(Not incl. Chip  
designing)**

**-NATIONAL LABORATORIES : 200**

**- 25% + GLOBAL R&D SPEND IS IN INDIA.**



# TOMORROW'S INDIA

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**EMERGENCE AS THE WORLD'S R&D / DESIGN HUB**

## **PRINCIPAL DISCIPLINES**

- **AEROSPACE / AVIONICS**
- **AUTOMOTIVE**
- **SHIP DESIGNING**
- **OIL RIG DESIGNING**
- **ELECTRONICS & GAMING**
- **ELECTRICAL MACHINES**
- **MECHANICAL ENGINEERING**
- **INTEGRATED CIRCUIT CHIP DESIGNING**



# TOMORROW'S INDIA

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## EMERGENCE AS THE WORLD'S R&D / DESIGN HUB

### EMERGING AREAS OF R&D

- **3D MODELLING**
- **FINITE ANALYSIS**
- **COMPUTATIONAL FLUID DYNAMICS**
- **PLANT ENGINEERING**
- **PRODUCT RE-DESIGNING**
- **VALUE ENGINEERING**
- **CRASH SIMULATION**
- **TECHNICAL MANUALS**
- **CLINICAL RESEARCH etc.**



# TOMORROW'S INDIA

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## EMERGENCE AS THE WORLD'S R&D / DESIGN HUB

- **MULTINATIONAL GLOBAL DESIGN CENTRES e.g.**
  - Robert Bosch, Cummins, Johnson Controls, Piaggio, John Deere, Renault etc. etc.
  
- **INDEPENDENT DESIGN CENTRES e.g.**
  - **Infotech Enterprises** (Designing Airbus 350), Quest, EASI, Neilsoft, Quantech Global, Ramco, TCS, TCS-Ferrari, Infosys, Pelorus, HCL (for Konica – Minolta) etc.



# TOMORROW'S INDIA

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## KNOWLEDGE PROCESS OUTSOURCING (KPO)

**YEAR 2010: US\$ 17 BILLION EXPORTS**

### EMERGING AREAS

**LEGAL SERVICES, INSURANCE, EDUCATION ,  
TRAINING, DRUG DISCOVERY, CLINICAL TRIALS,  
SHIP AND AIRCRAFT DESIGNING, BIOTECH,  
NANOTECH, PRESCRIPTION OPTICS, **RADIOLOGY,**  
**MOVIE ANIMATION / TRANSLATION / SUBTITLING,**  
PUBLISHING, ARCHITECTURAL DESIGNING etc. etc.**

***Think of a subject , it's already being done!***



# TOMORROW'S INDIA

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## MEDICAL TOURISM HUB

➤ **\$ 2 BILLION BY YEAR 2012.**

**e.g.**

➤ **HEART SURGERY FOR \$ 20K vs \$ 200K (USA)**

➤ **MAJOR DRUG DEVELOPMENT COST**

**- ONLY \$ 50 MILLION vs \$ 1 BILLION (USA)**

***SUGGESTED READING: " STATE BY HEART – A Medical Tourist's True Story of Life saving surgery in India."***

***- Maggi Grace ( Publishers : Harbinger)***



# TOMORROW'S INDIA

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**“ AS EVERYONE KNOWS, INDIA HAS BECOME A GLOBAL LEADER IN INFORMATION TECHNOLOGY AND OTHER HIGH – TECH FIELDS SUCH AS PHARMACEUTICALS, TELECOMMUNICATIONS AND TELECOM BASED BUSINESS SERVICES.**

**ONE DAY, WE MAY LOOK BACK ON INDIA'S PROGRESS DURING THIS DECADE AS ONE OF THE GREAT HUMANITARIAN ACHIEVEMENTS OF OUR TIME.”**

**- BILL GATES (In 'OUTLOOK BUSINESS' – MAY 2007)**



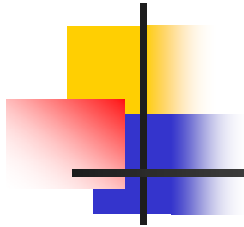


# TOMORROW'S INDIA

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**“ INDIA IS THE HUB FOR HIGH – VALUE GLOBAL INNOVATION”**

**- SAM PALIMISANO, CHAIRMAN IBM (May, 2007)**



DOES THIS SUM IT ALL?

(From BBC)